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To: Microsoft ATR
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Subject: Microsoft Settlement

Ten Essential Consumer-Oriented Remedies

Any settlement or final judgment must include remedies that provide:

(1) A simple, affordable, and reliable way to run the 70,000 existing Windows applications without modification on all other operating systems.

(2) A simple, affordable, and reliable way to have native versions of Microsoft Office applications on all other operating systems.

(3) A simple, affordable, and reliable way to replace one or more of the four Office applications with competing applications, while retaining the ability to exchange files, data, and services with any Microsoft application.

(4) A simple, affordable, and reliable way to have native versions of Explorer, Media Player and other Microsoft Internet applications on all other operating systems.

(5) A simple, affordable, and reliable way to replace one or more Microsoft Internet applications with competing applications, while retaining the ability to exchange files, data, and services with any Microsoft application.

(6) A simple, affordable, and reliable way to replace any component or feature in any Microsoft software product with superior or special purpose components or features.

(7) A simple, affordable, and reliable way to run any Microsoft software on computers that do not have Intel-compatible microprocessors.

(8) A simple, affordable, and reliable way for software developers to access all the information they need to create products that offer consumers these choices.

(9) A way to ensure that original equipment manufacturers provide consumers with equal access to computers with alternative operating systems, productivity applications, and Internet applications.

(10) A "crown jewel" provision establishing such serious consequences for non-compliance that Microsoft will not attempt to evade the necessary disclosure requirements and other mandates.

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